| Controlling officer: the Director of Highways will account for expenditure under this Head.   |            |
|---|------------|
| Estimate 2025–26  | \$4,613.8m |
| <b>Establishment ceiling 2025–26</b> (notional annual mid-point salary value) representing an estimated 2 463 non-directorate posts as at 31 March 2025 reducing by 26 posts to 2 437 posts as at 31 March 2026 | \$1,552.2m |
| In addition, there will be an estimated 40 directorate posts as at 31 March 2025 reducing by five posts to 35 posts as at 31 March 2026.  |            |
| Commitment balance  | \$19.0m    |

## **Controlling Officer's Report**

## **Programmes**

**Programme (1) Capital Projects** This programme contributes to Policy Area 21: Land and Waterborne Transport (Secretary for Transport and Logistics), Policy Area 22: Buildings, Lands, Planning, Heritage Conservation, Greening and Landscape (Secretary for Development) and Policy Area 23: Environmental Protection, Conservation, Power and Sustainable Development (Secretary

for Environment and Ecology).

**Programme (2) District and Maintenance** 

Works

This programme contributes to Policy Area 21: Land and Waterborne Transport (Secretary for Transport and Logistics), Policy Area 22: Buildings, Lands, Planning, Heritage Conservation, Greening and Landscape (Secretary for Development) and Policy Area 24: Water Supply, Drainage and

Slope Safety (Secretary for Development).

Programme (3) Railway Development

This programme contributes to Policy Area 21: Land and Waterborne Transport (Secretary for Transport and Logistics).

**Programme (4) Technical Services** 

This programme contributes to Policy Area 21: Land and Waterborne Transport (Secretary for Transport and Logistics), Policy Area 22: Buildings, Lands, Planning, Heritage Conservation, Greening and Landscape (Secretary for Development) and Policy Area 24: Water Supply, Drainage and

Slope Safety (Secretary for Development).

#### **Detail**

# **Programme (1): Capital Projects**

|                           | 2023–24  | 2024–25    | 2024–25          | 2025–26              |
|---------------------------|----------|------------|------------------|----------------------|
|                           | (Actual) | (Original) | (Revised)        | (Estimate)           |
| Financial provision (\$m) | 623.4    | 662.9      | 623.2<br>(-6.0%) | <b>625.0</b> (+0.3%) |

(or -5.7% on2024-25 Original)

#### Aim

The aim is to expand and improve the road network in order to meet the growth in traffic demand, serve new development areas and facilitate the movement of people and goods both within the territory and across the boundary in accordance with approved programmes and at the same time contribute towards sustainable development.

#### **Brief Description**

The Department is responsible for the implementation of highway projects in the Public Works Programme. This involves the planning, investigation, design and supervision of the construction of roads, bridges, tunnels and traffic noise mitigation measures, using in-house resources as well as consultants.

**4** In 2024, the Department generally achieved its performance targets. The Department spent about \$8,026 million on road infrastructure projects, including:

Works commenced/in progress —

- Central Kowloon Route and additional noise enclosures at Gascoigne Road Flyover;
- provision of barrier-free access facilities for existing footbridges, elevated walkways and subways under the "Universal Accessibility" Programme;
- three hillside escalator links and elevator systems projects in Kwai Chung, Braemar Hill and Ma On Shan;
- flyover from Kwai Tsing Interchange Upramp to Kwai Chung Road;
- improvement works at Tsuen Tsing Interchange;
- footbridge near MTR Kowloon Bay Station Exit A;
- footbridge connecting Morse Park No. 3 and No. 4, Wong Tai Sin;
- lift and pedestrian walkway system between Tai Loong Street and Wo Yi Hop Road, Kwai Chung;
- retrofitting of noise barriers on Po Lam Road North between its junction with Po Hong Road and Po Ning Road,
   Po Ning Road and Po Lam Road North near King Ming Court; and
- dualling of Hiram's Highway from Marina Cove to Sai Kung Town.

Works completed for commissioning —

- new Wang Tong River Bridge;
- widening of Castle Peak Road Castle Peak Bay;
- widening of Fuk Hang Tsuen Road (between Castle Peak Road Lam Tei and Fuk Hang Tsuen Lane); and
- retrofitting of noise barriers on Tai Po Road (Sha Tin Section).
- 5 On the planning side, the Department:
- took forward/continued with the investigation and preliminary design for the following highway projects:
  - improvement to Kam Sheung Road;
  - walkway cover projects connecting to public hospitals;
  - Route 11 (section between Yuen Long and North Lantau);
  - Tsing Yi Lantau Link;
  - Tuen Mun Bypass;
  - extension works to Lung Fu Road and Hoi Wing Road in Tuen Mun;
  - improvement to Fan Kam Road;
  - improvement to Lion Rock Tunnel;
  - widening of Tsuen Wan Road and associated junction improvement works;
  - widening of T6 Bridge of Tate's Cairn Highway in Sha Tin;
  - slip road from Rumsey Street Flyover to Pedder Street Underpass;
  - widening of Yuen Long Highway (section between Lam Tei and Tong Yan San Tsuen);
  - elevator system between Kai Tin Road and Lei Yue Mun Road;
  - upgrading of remaining sections of Kam Tin Road and Lam Kam Road;
  - footbridge system along Tai Chung Road and Hoi Shing Road in Tsuen Wan;
  - pedestrian link between MTR City One Station and Prince of Wales Hospital; and
  - retrofitting of noise barriers on existing roads in Hong Kong.
- continued with the investigation and detailed design for provision of barrier-free access facilities for existing footbridges, elevated walkways and subways under the "Universal Accessibility" Programme;
- continued with the investigation and detailed design for hillside escalator links and elevator systems projects;
   and
- continued with the design works for the pedestrian environment improvement schemes in Yuen Long Town, Causeway Bay and Mong Kok.

#### **6** The key performance measures are:

#### **Targets**

|   | Target | 2023<br>(Actual) | 2024<br>(Actual) | 2025<br>(Plan) |
|---|--------|------------------|------------------|----------------|
| maintaining cost of capital projects within |        |                  |                  |                |
| approved project estimate (%)φ              | 100    | 100              | 100              | 100            |
| capital projects with expenditure incurred  |        |                  |                  |                |
| in the scheduled year (%)                   | 100    | 87               | $86\Omega$       | 100            |
| works contracts commenced in accordance     |        |                  |                  |                |
| with agreed programmes (%)                  | 90     | 88               | 100              | 90             |
| works contracts completed in accordance     |        |                  |                  |                |
| with agreed programmes (%)                  | 95     | 100              | <b>79</b> ¤      | 95             |

- φ This target refers to the ability of the Department to maintain the cost of projects within the latest project estimate approved by the Finance Committee. This is one of the Department's prime objectives in the monitoring of the delivery of capital works projects.
- Ω In 2024, expenditure was not incurred as scheduled on nine out of 65 capital projects due to longer time required for account finalisation or for carrying out outstanding works.
- In 2024, three out of 14 works contracts were not completed according to the planned programme due to inclement weather and unforeseen ground conditions. Mitigation measures have been taken to catch up with the target completion date.

#### **Indicators**

|  | 2023<br>(Actual) | 2024<br>(Actual) | 2025<br>(Estimate) |
|--|------------------|------------------|--------------------|
| capital projects under design and construction by            |                  |                  |                    |
| in-house staff   |                  |                  |                    |
| (no.)  | 45               | 40               | 36                 |
| (\$m)  | 2,076.3          | 2,269.9          | 2,070.1            |
| consultants  | ,                |                  | ,                  |
| (no.)  | 259              | 279              | 239                |
| (\$m)  | 213,597.0        | 211,813,4        | 214,701.0          |
| expenditure in the year on capital projects under design and | ,                | ,                | , -,               |
| construction by  |                  |                  |                    |
| in-house staff (\$m)   | 792.0            | 848.8            | 761.9              |
| consultants (\$m)  | 8.266.0          | 11.307.6         | 6,352.7            |
| works contracts commenced                                    | 7                | 11,507.0         | 0,552.7            |
|  | 11               | 11               | 11                 |
| works contracts completed                                    | 11               | 11               | 11                 |

## Matters Requiring Special Attention in 2025-26

- 7 During 2025–26, the Department will:
- take forward/continue to take forward the construction of the following key highway projects:
  - Central Kowloon Route and additional noise enclosures at Gascoigne Road Flyover;
  - provision of barrier-free access facilities for existing footbridges, elevated walkways and subways under the "Universal Accessibility" Programme;
  - three hillside escalator links and elevator systems projects in Kwai Chung, Braemar Hill and Ma On Shan;
  - improvement works at Tsuen Tsing Interchange;
  - dualling of Hiram's Highway from Marina Cove to Sai Kung Town;
  - flyover from Kwai Tsing Interchange Upramp to Kwai Chung Road;
  - footbridge near MTR Kowloon Bay Station Exit A;
  - footbridge connecting Morse Park No. 3 and No. 4, Wong Tai Sin;
  - lift and pedestrian walkway system between Tai Loong Street and Wo Yi Hop Road, Kwai Chung; and
  - retrofitting of noise barriers on Po Lam Road North between its junction with Po Hong Road and Po Ning Road, Po Ning Road and Po Lam Road North near King Ming Court.

- commence/continue with the planning of highway projects, including:
  - Northern Metropolis Highway;
  - Shatin Bypass;
  - Route 11 (section between Yuen Long and North Lantau);
  - Tsing Yi Lantau Link;
  - Tuen Mun Bypass;
  - widening of Yuen Long Highway (section between Lam Tei and Tong Yan San Tsuen);
  - widening of T6 Bridge of Tate's Cairn Highway in Sha Tin;
  - extension works to Lung Fu Road and Hoi Wing Road in Tuen Mun;
  - improvement to Fan Kam Road;
  - improvement to Lion Rock Tunnel;
  - widening of Tsuen Wan Road and associated junction improvement works;
  - footbridge system along Tai Chung Road and Hoi Shing Road in Tsuen Wan;
  - upgrading of remaining sections of Kam Tin Road and Lam Kam Road;
  - slip road from Rumsey Street Flyover to Pedder Street Underpass;
  - improvement to Kam Sheung Road;
  - elevator system between Kai Tin Road and Lei Yue Mun Road;
  - footbridge linking MTR Fanling Station and Luen Wo Hui;
  - pedestrian link between MTR City One Station and Prince of Wales Hospital;
  - retrofitting of noise barriers on existing roads in Hong Kong;
  - provision of barrier-free access facilities for existing footbridges, elevated walkways and subways under the "Universal Accessibility" Programme;
  - hillside escalator links and elevator systems projects;
  - pedestrian environment improvement schemes in Yuen Long Town, Causeway Bay and Mong Kok; and
  - walkway cover projects connecting to public hospitals.

### Programme (2): District and Maintenance Works

|                           | 2023–24<br>(Actual) | 2024–25<br>(Original) | 2024–25<br>(Revised) | 2025–26<br>(Estimate)          |
|---------------------------|---------------------|-----------------------|----------------------|--------------------------------|
| Financial provision (\$m) | 2,304.8             | 2,632.1               | 2,517.7<br>(-4.3%)   | <b>2,806.1</b> (+11.5%)        |
|                           |                     |                       |                      | (or +6.6% on 2024–25 Original) |

#### Aim

8 The aim is to maintain the integrity of the road network with particular emphasis on safety and serviceability, and implement local road infrastructure works to facilitate and cope with the public and private sector developments.

#### **Brief Description**

- 9 The Department is responsible for the maintenance of all public roads, including highway structures, government road tunnels, road furniture, road drainage and roadside slopes. Other major areas of responsibility include co-ordination and control of openings on public roads, attendance to emergencies such as typhoons, rainstorms, landslips and road subsidence, minor improvements to roads and reconstruction or rehabilitation of road pavements.
- 10 The Department is also involved in the planning and administration of road infrastructure through commenting on town plans, land allocations and leases, and public and private sector development proposals. The Department also provides technical advice to the Government and private sector developers on road matters and carries out local road works to match development.

# 11 The key performance measures are:

# Targets

|  | Target          | 2023<br>(Actual) | 2024<br>(Actual) | 2025<br>(Plan) |
|--|-----------------|------------------|------------------|----------------|
| responding to public enquiries and complaints within seven working days (%)  | 100             | 99.9             | 99.9             | 100            |
| clearing obstructions on expressways  (i) arrive at reported location within 90 minutes upon receipt of a report (%)   | 90              | 100              | 100              | 90             |
| (ii) clear the road obstructions within five hours upon receipt of a report (%)  | 95              | 100              | 100              | 95             |
| (iii) clear the road obstructions within eight hours upon receipt of a report (%)  | 100             | 100              | 100              | 100            |
| rectifying untidy and unclean roadwork<br>sites within three working days (%)<br>displaying the purpose and the anticipated  | 100             | 100              | 100              | 100            |
| completion date of roadworks on site (%)repairing holes on road surface  | 100             | 100              | 100              | 100            |
| (i) within 24 hours (%)<br>(ii) within 48 hours (%)repairing traffic signs   | 95<br>100       | 100<br>100       | 100<br>100       | 95<br>100      |
| (i) within 36 hours (%)  | 95<br>100       | 100<br>100       | 100<br>100       | 95<br>100      |
| utilities/road works permits within (i) five working days (%)# (ii) eight working days (%) (iii) ten working days (%)@   | 95<br>99@<br>99 | 100<br>100       | 100<br>100       | 95<br>99<br>—  |
| issuing expressway works permits to public utilities within  | 100             | 100              | 100              | 100            |
| (ii) 12 working days (%)¶<br>providing temporary pedestrian facilities<br>where roadworks affect existing<br>pedestrian routes (%)   | 100<br>100      | 100<br>100       | 100              | 100            |
| cleansing all footbridges and subways at least once per quarter (%)  | 100             | 100              | 100              | 100            |
| expressways (by vehicle) once every day (%)  | 100             | 100              | 100              | 100            |
| roads (by vehicle) once every seven days (%)carrying out routine inspections on  | 100             | 100              | 100              | 100            |
| primary distributors (by vehicle) once<br>per month (%)<br>inspection of highway structures and<br>government road tunnels, including<br>six-monthly superficial inspection,                           | 100             | 100              | 100              | 100            |
| biennial general inspection and<br>principal inspection to meet the capital<br>project/maintenance programme (%)<br>inspecting/cleansing traffic signs,<br>directional signs and removing              | 100             | 100              | 100              | 100            |
| overgrown vegetation on expressways<br>at least twice per year (%)<br>inspecting/cleansing street name plates,<br>traffic signs, directional signs, railings,<br>barriers and planter walls at streets | 100             | 100              | 100              | 100            |
| with high traffic flow at least once per quarter (%)   | 100             | 100              | 100              | 100            |

|   | Target | 2023<br>(Actual) | 2024<br>(Actual) | 2025<br>(Plan) |
|---|--------|------------------|------------------|----------------|
| inspecting/clearing exclusive road drains<br>at flooding blackspots at least once per<br>month during the wet season and<br>once per quarter during the dry<br>season (%) | 100    | 100              | 100              | 100            |

New target as from 2025.

- The target is revised from 95 per cent to 99 per cent as from 2025.

  Target to be replaced by the new target "issuing road excavation permits to public utilities/road works permits within five working days" and the revised target "issuing road excavation permits to public utilities/road works permits within eight working days" as from 2025.
- Target to be replaced by the new target "issuing expressway works permits to public utilities within eight working days" as from 2025.

#### **Indicators**

|  | 2023     | 2024     | 2025       |
|--|----------|----------|------------|
|  | (Actual) | (Actual) | (Estimate) |
| total area of roads maintained (million m <sup>2</sup> )           | 27.5     | 27.5     | 27.9       |
| expenditure on highways maintenance (\$m)                          | 1,729.1  | 1,655.9  | 1,815.2    |
| expenditure on roadside slope works (\$m)                          | 95.8     | 72.9     | 44.9       |
| expenditure on road reconstruction, rehabilitation,                |          |          |            |
| resurfacing, and joint replacement works (\$m)                     | 699.6    | 774.2    | 751.0      |
| expenditure on road cleanliness and streetscape                    |          |          |            |
| enhancement and greening of shotcreted slopes (\$m)                | 145.5    | 145.7    | 147.3      |
| complaints relating to road maintenance                            | 16 147   | 25 387   | 19 610     |
| excavation/road works permits authorised                           | 14 884   | 15 125   | 15 000     |
| average duration of road excavation works per excavation           |          |          |            |
| permit (day)inspections carried out on sites covered by excavation | 87       | 85       | 87         |
| inspections carried out on sites covered by excavation             | 00.004   | 0 = 460  | 00.000     |
| permit   | 83 994   | 85 460   | 88 000     |
| items of compliance with excavation permit conditions per          | o= o     | 00.4     |            |
| total no. of items inspected (%)                                   | 97.9     | 98.1     | 98.7       |
| incidents of unattended sites per total no. of excavation          |          | 0.4      |            |
| permits (%)  | 0.3      | 0.1      | 0.5        |
| incidents of damage to underground utilities by utility            |          |          |            |
| excavations and road works per total no. of excavation             | 0.1      | 0.02     | 0.1        |
| permits (%)  | 0.1      | 0.03     | 0.1        |
| excavation permits extended  | 1 530    | 1 694    | 1 700      |
| submissions and development proposals checked                      | 18 838   | 18 914   | 18 900     |

#### Matters Requiring Special Attention in 2025-26

- 12 During 2025–26, the Department will continue to:
- maintain the road network with a view to ensuring safety and serviceability, and strive to make use of innovative technologies and to digitalise the work processes to enhance efficiency;
- contribute to improving road cleanliness;
- improve the safety and appearance of roadside slopes and complete emergency repair works;
- monitor and enhance the performance of the Excavation Permit Management System to facilitate control and co-ordination of road opening works; and
- comment on roadwork proposals and land allocations, and monitor and implement roadwork associated with developments.

#### Programme (3): Railway Development

|                           | 2023–24<br>(Actual) | 2024–25<br>(Original) | 2024–25<br>(Revised) | 2025–26<br>(Estimate) |
|---------------------------|---------------------|-----------------------|----------------------|-----------------------|
| Financial provision (\$m) | 277.6               | 295.3                 | 280.2<br>(-5.1%)     | <b>261.7</b> (-6.6%)  |
|                           |                     |                       |                      | (or –11 4% on         |

2024–25 Original)

#### Aim

13 The aim is to implement the Railway Development Strategy and formulate plans for further development of the railway network.

## **Brief Description**

- 14 The Department plans, monitors and co-ordinates various activities associated with the implementation of new railway projects, including the associated essential public infrastructure works. The Department liaises with the railway corporation to develop detailed schemes for the railways, undertakes necessary route protection, preparatory work and statutory procedures, and resolves interface issues arising from the implementation of these projects.
- 15 The Department co-ordinates with other departments concerned for the approval of infrastructure layout design for various new railway projects and their interface arrangements with other projects, and takes part in site liaison for traffic diversion, site handing over arrangements, as well as issues relating to the commissioning and operation of the railways.
- 16 The Department is responsible for carrying out studies to formulate plans for the further development of the railway network to cater for the sustainable social, economic, land and housing developments of Hong Kong.
- 17 In 2024, the construction works of Hung Shui Kiu Station commenced and the construction works of Tung Chung Line Extension, Oyster Bay Station, Tuen Mun South Extension and Northern Link Phase 1 Kwu Tung Station continued. The Department implemented the enhanced project supervision, monitoring and checking strategies for these new railway projects in parallel. Remaining works under the Shatin to Central Link (SCL) project continued. The detailed planning and design of Airport Railway Extended Overrun Tunnel and Northern Link Main Line was actively underway. The planning of South Island Line (West) and Pak Shek Kok Station as well as the investigation and design of Smart and Green Mass Transit System in East Kowloon were in progress. The Department continued discussions with the Shenzhen authorities on the planning of Hong Kong Shenzhen Western Rail Link (Hung Shui Kiu Qianhai) and Northern Link Spur Line. The Department also continued to provide technical advice on the planning of the proposed Hong Kong Island West Hung Shui Kiu Rail Link to support the proposed development of the Kau Yi Chau Artificial Islands.

#### 18 The key performance measures are:

#### **Target** $\psi$

|  | Targetλ | 2023<br>(Actual) | 2024<br>(Actual) | 2025<br>(Plan) |
|--|---------|------------------|------------------|----------------|
| ensuring timely completion of Northern Link<br>Phase 1 Kwu Tung Station by 2027        |         |                  |                  |                |
| (cumulative % completed)   | 61      | 5                | 23               | 61             |
| ensuring timely completion of Tung Chung Line Extension by 2029                        | 40      | 0                | 25               | 40             |
| (cumulative % completed)<br>ensuring timely completion of                              | 48      | 9                | 25               | 48             |
| Hung Shui Kiu Station by 2030 (cumulative % completed)Δensuring timely completion of   | 9       | _                | 5                | 9              |
| Tuen Mun South Extension by 2030 (cumulative % completed)ensuring timely completion of | 37      | 4                | 15               | 37             |
| Oyster Bay Station by 2030 (cumulative % completed)                                    | 36      | 5                | 13               | 36             |

Ψ The performance percentages of the railway projects are based on the cumulative expenditure divided by the total project cost, including the respective design and construction costs, of the relevant project.

 $\Delta$  New target as from 2024.

λ These figures indicate the cumulative percentage of the projects/tasks expected to be completed in 2025, which will be reviewed every year until the projects/tasks are completed.

| Indicators  |                         |                  |                    |
|---|-------------------------|------------------|--------------------|
|   | 2023<br>(Actual)        | 2024<br>(Actual) | 2025<br>(Estimate) |
| submissions and development proposals (that may have impact on railway developments) processedrailway infrastructure layouts and ancillary building | 1 113                   | 1 180            | 1 178              |
| submissions processed   | 194                     | 172              | 155                |
| capital projects under design and construction entrusted to the railway corporation or other agencies  (no.)  | 15<br>184,413.9         | 11<br>183,451.8  | 11<br>183,451.8    |
| agencies (no.)(\$m)studies and other tasks carried out by consultants   | $^{15}_{1,342.9\alpha}$ | 11<br>822.5      | 11<br>710.2        |
| (no.)<br>(\$m)  | 10<br>396.2             | 12<br>587.8      | 11<br>876.1        |
| transport and planning studies with railway planning input provided by the Department   | 123                     | 121              | 125                |

α The higher actual expenditure in the year on capital projects under design and construction entrusted to the railway corporation or other agencies in 2023 was mainly due to the commissioning of the East Rail Line cross-harbour extension of SCL in May 2022, with the remaining works of SCL being gradually completed between 2023 and 2026 tentatively.

#### Matters Requiring Special Attention in 2025-26

- 19 During 2025–26, the Department will:
- co-ordinate actions with departments and other parties concerned to resolve interface issues to facilitate implementation of the railway projects;
- oversee the construction progress of Tung Chung Line Extension, Oyster Bay Station, Tuen Mun South Extension, Northern Link Phase 1 Kwu Tung Station and Hung Shui Kiu Station with the implementation of the enhanced project supervision, monitoring and checking strategies;
- oversee the timely completion of the remaining works under the SCL project;
- continue to take forward the new railway schemes set out in the Hong Kong Major Transport Infrastructure Development Blueprint in an orderly manner;
- carry out investigation and design for the Smart and Green Mass Transit System in East Kowloon and the Hong Kong Section of Hong Kong Shenzhen Western Rail Link (Hung Shui Kiu Qianhai);
- continue to discuss with the Shenzhen authorities on the planning and implementation of Hong Kong Shenzhen Western Rail Link (Hung Shui Kiu Qianhai) and Northern Link Spur Line;
- continue to provide technical advice on the planning of the proposed Hong Kong Island West Hung Shui Kiu Rail Link to support the proposed development of the Kau Yi Chau Artificial Islands; and
- continue to undertake route protection of the recommended railway projects and other longer term proposals.

#### **Programme (4): Technical Services**

|                           | 2023–24<br>(Actual) | 2024–25<br>(Original) | 2024–25<br>(Revised) | 2025–26<br>(Estimate)          |
|---------------------------|---------------------|-----------------------|----------------------|--------------------------------|
| Financial provision (\$m) | 1,118.3             | 951.1                 | 947.2<br>(-0.4%)     | <b>921.0</b> (-2.8%)           |
|                           |                     |                       |                      | (or –3.2% on 2024–25 Original) |

## Aim

20 The aim is to provide technical support and set standards for the construction and maintenance of the road network.

#### **Brief Description**

- 21 The Department provides design input for road lighting, highway structures, roadside slope improvement and landscape features associated with capital projects and maintenance works; and inspects the safety provisions on highway construction sites. The Department researches into new materials, techniques and standards. It also provides engineering, quantity surveying and landscaping technical services.
- 22 In 2024, the Department maintained road lights in the territory to the required standards through prompt co-ordination, inspection and repairs; and implemented quality assurance system in the design and maintenance of the road network. The Department also ensured that the necessary technical support was given to ensure the smooth implementation and operation of works in the other programmes.
  - 23 The key performance measures are:

#### **Targets**

|   | Target | 2023<br>(Actual)      | 2024<br>(Actual)        | 2025<br>(Plan)          |
|---|--------|-----------------------|-------------------------|-------------------------|
| design of structures completed to meet the capital project/maintenance programme (%) road lighting points completed to meet | 100    | 100                   | 100                     | 100                     |
| the capital project/maintenance programme (%)   | 100    | 100                   | 100                     | 100                     |
| Indicators  |        |                       |                         |                         |
|   |        | 2023<br>(Actual)      | 2024<br>(Actual)        | 2025<br>(Estimate)      |
| structural designs completed/in progress (highway   |        |                       |                         |                         |
| road lighting points completedexpenditure on maintenance of road lights (\$m)   |        | 18<br>19 753<br>160.5 | 18<br>13 471β<br>141.6β | 18<br>13 074β<br>122.6β |
| roadside slope improvement designs vettedresearch and development studies and investigations                                |        | 72                    | 72                      | 72                      |
| completedstandard drawings, information technology notes and  |        | 9                     | 9                       | 9                       |
| guidance notes issued and reviewed  |        | 29                    | 30                      | 30                      |
| engineering surveying jobs handled and plans issued   |        | 7 131                 | 6 732                   | 7 000                   |
| site safety inspections   |        | 380                   | 354                     | 350                     |
| landscape submissions checked   |        | 6 320                 | 6 740                   | 6 500                   |
| landscape cases designed/implementedhectares of land provided with vegetation maintenance                                   |        | 1 780                 | 1 704                   | 1 700                   |
| serviceexpenditure on vegetation maintenance for roadside slo   |        | 1 101                 | 1 101                   | 1 101                   |
| and expressways (\$m)   |        | 82.4                  | 131.0                   | 138.0                   |
| Engineer Inspection Reports for slopes audited  |        | 40                    | 40                      | 40                      |

β The decrease in the actual/estimated number of road lighting points completed and expenditure on maintenance of road lights was/is due to the progressive completion of the replacement work of existing conventional road lights with LED luminaries in accordance with the schedule, thereby reducing the number of lights required for replacement and maintenance.

# Matters Requiring Special Attention in 2025-26

- 24 During 2025–26, the Department will continue to:
- enhance its internal management systems with special emphasis on quality, environment and safety management, as well as adoption of innovative technologies and practices;
- enhance the streetscape by uplifting the appearance of highway structures and street furniture;
- enhance the maintenance of vegetation for roadside slopes and expressways; and
- · maintain the technical standard of Engineer Inspection of slopes through audit.

#### ANALYSIS OF FINANCIAL PROVISION

| Pro | gramme                         | 2023–24<br>(Actual)<br>(\$m) | 2024–25<br>(Original)<br>(\$m) | 2024–25<br>(Revised)<br>(\$m) | 2025–26<br>(Estimate)<br>(\$m) |
|-----|--------------------------------|------------------------------|--------------------------------|-------------------------------|--------------------------------|
| (1) | Capital Projects               | 623.4                        | 662.9                          | 623.2                         | 625.0                          |
| (2) | District and Maintenance Works | 2,304.8                      | 2,632.1                        | 2,517.7                       | 2,806.1                        |
| (3) | Railway Development            | 277.6                        | 295.3                          | 280.2                         | 261.7                          |
| (4) | Technical Services             | 1,118.3                      | 951.1                          | 947.2                         | 921.0                          |
|     |                                | 4,324.1                      | 4,541.4                        | 4,368.3<br>(-3.8%)            | 4,613.8<br>(+5.6%)             |

(or +1.6% on 2024–25 Original)

#### **Analysis of Financial and Staffing Provision**

## Programme (1)

Provision for 2025–26 is \$1.8 million (0.3%) higher than the revised estimate for 2024–25. This is mainly due to the increased provision for filling of vacancies, partly offset by the decreased provision for general departmental expenses and a net decrease of 17 posts in 2025–26.

#### Programme (2)

Provision for 2025–26 is \$288.4 million (11.5%) higher than the revised estimate for 2024–25. This is mainly due to the increased provisions for highways maintenance and workshop services, partly offset by a net decrease of two posts in 2025–26.

#### Programme (3)

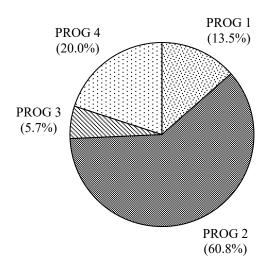
Provision for 2025–26 is \$18.5 million (6.6%) lower than the revised estimate for 2024–25. This is mainly due to the decreased cash flow requirement for consultancy studies on new railway projects and a net decrease of seven posts in 2025–26, partly offset by the increased provisions for general departmental expenses and filling of vacancies.

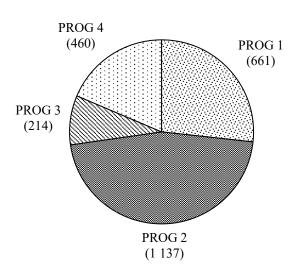
#### Programme (4)

Provision for 2025–26 is \$26.2 million (2.8%) lower than the revised estimate for 2024–25. This is mainly due to the decreased provision for lighting maintenance, decreased cash flow requirement for procurement/replacement of equipment and a net decrease of five posts in 2025–26, partly offset by the increased provisions for general departmental expenses and filling of vacancies.

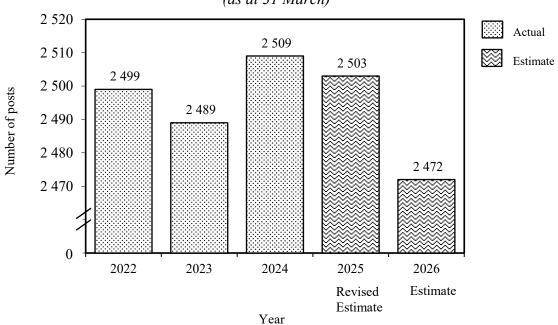
Allocation of provision to programmes (2025-26)

Staff by programme (as at 31 March 2026)





Changes in the size of the establishment (as at 31 March)



| Sub-<br>head<br>(Code) |  | Actual expenditure 2023–24 | Approved estimate 2024–25 | Revised estimate 2024–25 | Estimate<br>2025–26  |
|------------------------|--|----------------------------|---------------------------|--------------------------|----------------------|
|                        |  | \$,000                     | \$'000                    | \$'000                   | \$'000               |
|                        | Operating Account                                    |                            |                           |                          |                      |
|                        | Recurrent  |                            |                           |                          |                      |
| 000<br>272             | Operational expenses Electricity for public lighting | 4,011,215<br>271,847       | 4,228,767<br>284,060      | 4,072,460<br>260,523     | 4,346,589<br>264,930 |
|                        | Total, Recurrent                                     | 4,283,062                  | 4,512,827                 | 4,332,983                | 4,611,519            |
|                        | Non-Recurrent  |                            |                           |                          |                      |
| 700                    | General non-recurrent                                | 37,809                     | 20,929                    | 24,357                   | 170                  |
|                        | Total, Non-Recurrent                                 | 37,809                     | 20,929                    | 24,357                   | 170                  |
|                        | Total, Operating Account                             | 4,320,871                  | 4,533,756                 | 4,357,340                | 4,611,689            |
|                        | Capital Account                                      |                            |                           |                          |                      |
|                        | Plant, Equipment and Works                           |                            |                           |                          |                      |
| 603<br>661             | Plant, vehicles and equipment                        | _                          | _                         | _                        | 336                  |
|                        | vote)  | 3,268                      | 7,663                     | 10,918                   | 1,760                |
|                        | Total, Plant, Equipment and Works                    | 3,268                      | 7,663                     | 10,918                   | 2,096                |
|                        | Total, Capital Account                               | 3,268                      | 7,663                     | 10,918                   | 2,096                |
|                        | Total Expenditure                                    | 4,324,139                  | 4,541,419                 | 4,368,258                | 4,613,785            |

#### **Details of Expenditure by Subhead**

The estimate of the amount required in 2025–26 for the salaries and expenses of the Highways Department is \$4,613,785,000. This represents an increase of \$245,527,000 over the revised estimate for 2024–25 and \$289,646,000 over the actual expenditure in 2023–24.

#### Operating Account

#### Recurrent

- 2 Provision of \$4,346,589,000 under *Subhead 000 Operational expenses* is for the salaries, allowances and other operating expenses of the Highways Department.
- 3 The establishment as at 31 March 2025 will be 2 503 posts. It is expected that there will be a net decrease of 31 posts in 2025–26. Subject to certain conditions, the controlling officer may under delegated power create or delete non-directorate posts during 2025–26, but the notional annual mid-point salary value of all such posts must not exceed \$1,552,157,000.
  - 4 An analysis of the financial provision under Subhead 000 Operational expenses is as follows:

|   | 2023–24<br>(Actual)<br>(\$'000) | 2024–25<br>(Original)<br>(\$'000) | 2024–25<br>(Revised)<br>(\$'000) | 2025–26<br>(Estimate)<br>(\$'000) |
|---|---------------------------------|-----------------------------------|----------------------------------|-----------------------------------|
| Personal Emoluments   |                                 |                                   |                                  |                                   |
| - Salaries  | 1,598,029<br>38,539<br>2,197    | 1,734,123<br>39,864<br>2,207      | 1,656,453<br>40,507<br>1,737     | 1,675,455<br>44,442<br>2,035      |
| Personnel Related Expenses  |                                 |                                   |                                  |                                   |
| Mandatory Provident Fund     contribution  - Civil Service Provident Fund     | 5,375                           | 6,993                             | 4,220                            | 4,767                             |
| contribution  | 138,194                         | 160,872                           | 155,877<br>74                    | 174,011                           |
| Departmental Expenses   |                                 |                                   |                                  |                                   |
| Maintenance materials     Workshop services     General departmental expenses | 242,591<br>308,623              | 31<br>286,726<br>327,983          | 31<br>271,090<br>286,580         | 31<br>307,551<br>323,068          |
| Other Charges   | 2 2 2 3 3 2 2                   | ,                                 |                                  | ,                                 |
| - Highways maintenance  | 1,677,667                       | 1,669,968                         | 1,655,891                        | 1,815,229                         |
|   | 4,011,215                       | 4,228,767                         | 4,072,460                        | 4,346,589                         |
|   |                                 |                                   |                                  |                                   |

5 Provision of \$264,930,000 under *Subhead 272 Electricity for public lighting* is for paying electricity bills for all highways facilities including public lighting, traffic signals, lifts and escalators for footbridges and subways, and ventilation systems for public transport interchanges.

## Capital Account

#### Plant, Equipment and Works

6 Provision of \$1,760,000 under Subhead 661 Minor plant, vehicles and equipment (block vote) represents a decrease of \$9,158,000 (83.9%) against the revised estimate for 2024–25. This is mainly due to the decreased requirement for new equipment.

# Commitments

| Sub-<br>head Item<br>(Code) (Code) | Ambit  | Approved commitment | Accumulated expenditure to 31.3.2024 | Revised<br>estimated<br>expenditure<br>for 2024–25 | Balance |
|------------------------------------|--|---------------------|--------------------------------------|--|---------|
|                                    |  | \$'000              | \$'000                               | \$'000   | \$'000  |
| Operating Ac                       | count  |                     |                                      |  |         |
| 700                                | General non-recurrent  |                     |                                      |  |         |
| 965                                | Consultancy study on Independent<br>Checking of the Financial<br>Arrangement of Hung Shui Kiu<br>Station Project – Investigation | 4,790               | 1,489                                | 2,907  | 394     |
| Capital Accor                      | unt  |                     |                                      |  |         |
| 603                                | Plant, vehicles and equipment  |                     |                                      |  |         |
| 805                                | Replacement of Bridge Inspection<br>Vehicle for Tsing Sha Control Area^  | 18,648^             | _                                    | _  | 18,648  |
|                                    |  | 18,648              |                                      |  | 18,648  |
|                                    | Total  | 23,438              | 1,489                                | 2,907  | 19,042  |

<sup>^</sup> This is a new item, funding for which is sought in the context of the Appropriation Bill 2025.